

Road to the Summit

- Challenges and Opportunities -

Mitsuo Sawai Sawai Pharmaceutical Co., Ltd President December 6, 2012



Environment Surrounding Medical Services

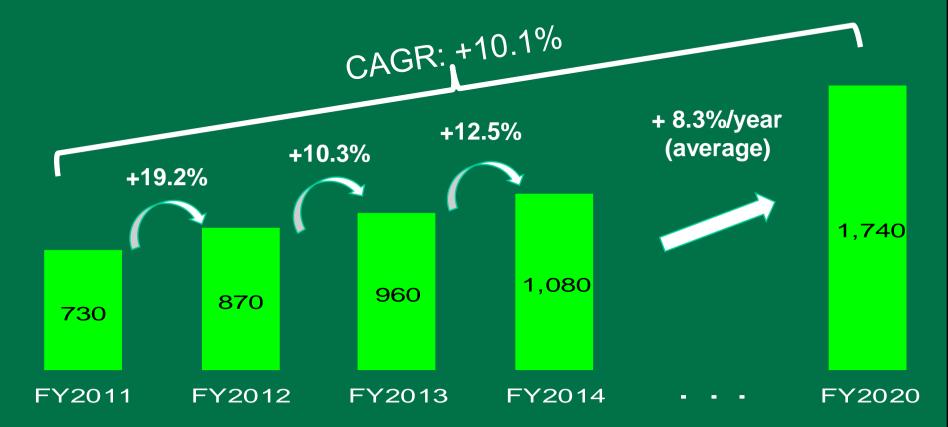




Excellent Cost Performance & Efficient Use of Resources

Market Size Forecast for Generic Medicines





On a NHI Drug Price Basis (Unit: Billion Yen)

Source: Medium-term Business Plan of Sawai Pharmaceutical Co., Ltd.

Market Expansion Potential for Generic Medicines



Current Market Size of Innovator Drugs with GD (As of March, 2012)

Market Size of Drugs scheduled to Go Off-patent (From FY2012 to FY2014)

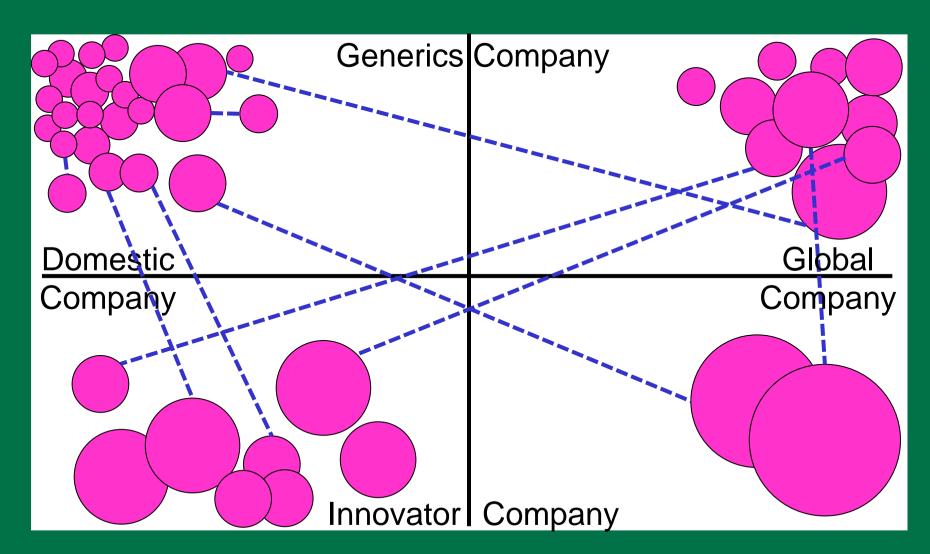
2,330 Billion Yen 43 Billion Tablets

920 Billion Yen 8 Billion Tablets

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Growing Competition & Complexity (Concept Illustration)





Sawai's Challenge and Strategy

- Essential Elements for Long-term Growth
 - Quality & Stable Supply
 - **♦ R&D Capability**
 - ◆ Current Promotion Policies & Composition of Sawai's Sales
 - **♦ Sales Quality**
 - **♦ Continuous PR Activities**
 - Expanding the Scale of Sales
 - Seeking Opportunities for New Business Deployment

Essential Elements for Long-term Growth

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Brand Building

Quality & Stable Supply

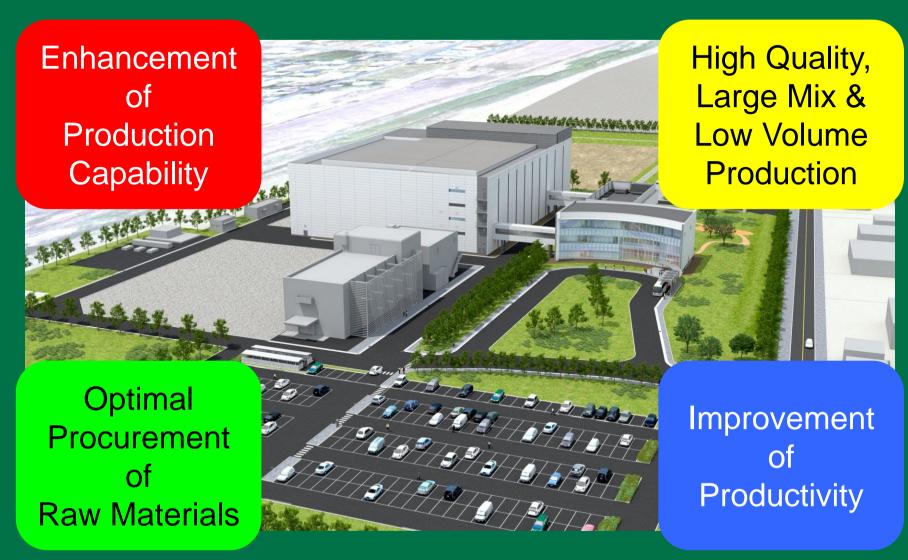
R&D Capability Sales Quality

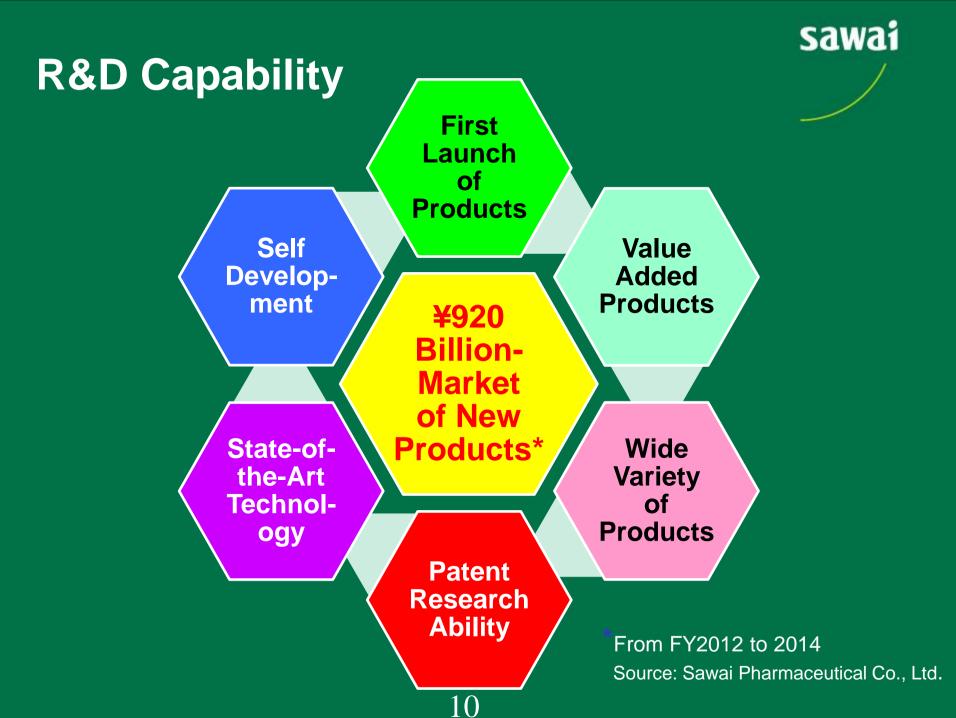
PR Activity

Corporate Philosophy- Patients First -

Quality & Stable Supply







Current Promotion Policies & Composition of Sawai's Sales

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- ✓ DPC for Acute Inpatient Care
- ✓ Incentive for Facility Performance of Generics Use
- ✓ Incentive for INN Prescribing

- ✓ Incentive for Performance of Generics Dispensing
- ✓ Evaluation of Providing Information Concerning
 Generics (As an Essential Requirement Necessary for
 Obtaining One of the Major Dispensing Fees)



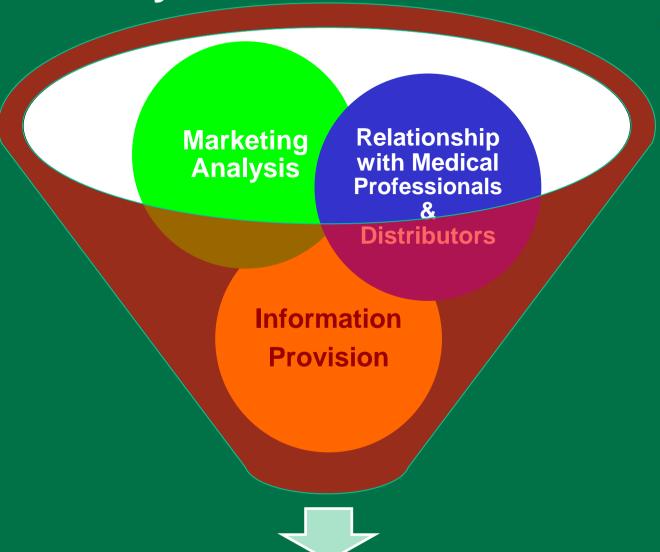
Clinic Market Composition of Sawai's Sales (as of Sept. 30, 2012) 0.5% 13.6% 17.7% 67.3%

■ Pharmacy
■ Clinic
■ Hospital
■ Others

✓ Incentive for INN Prescribing

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Sales Quality



Upgrade the Sales Quality

Continuous PR Activities





Television Commercial



News Paper Ads

Expanding the Scale of Sales



FY2020

Net sales: ¥200.0 Billion

FY2014

Net sales: ¥104.0 Billion

FY 2011

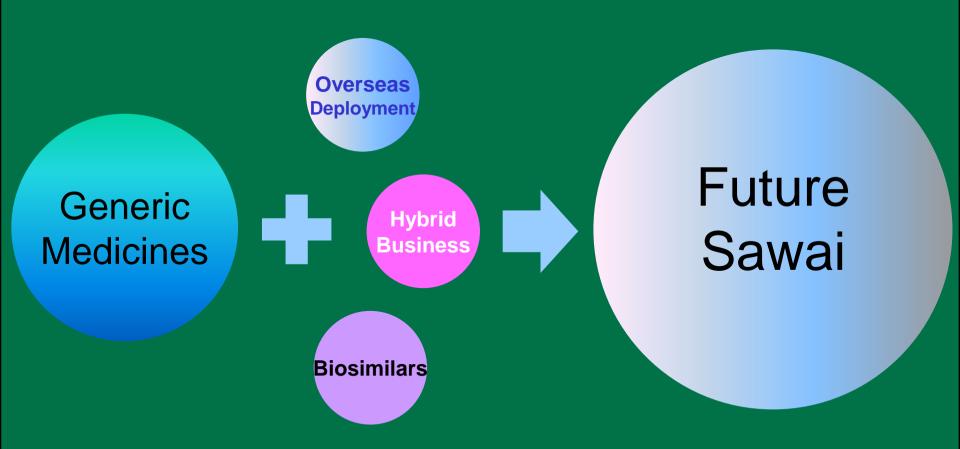
Net sales: ¥67.6 Billion

FY 2008

Net sales: ¥44.3 Billion

Seeking Opportunities for New Business Deployment





Thank you for your kind attention sawai Emerging Generic Medicines Market in Japan Patients First